

中国商用飞机有限责任公司

Dear Dr. Habashi and NTI Group,

The ARJ21-700(B-1110L) safely landed at Yanliang airport on April 28th. We as a team succeed finally. It's the success of all of us, and most importantly, the success of the whole COMAC-CFTE-NTI team. Congratulations.

I want to say thanks and show our great respect to everyone from NTI. Your hard and professional work is sincerely appreciated by all COMAC/CFTE participants. John is not only a good project manager, but also an excellent CCP specialist. Without your persistence on CCP calibration, we would probably not be able to gathering the desired test data. Ben and Ian, all COMAC/CFTE participants are all surprised that the icing forecast can be so precise. Your excellent icing forecast is vital to the campaign and you did just perfect. You both worked very hard and always got up two hours earlier than everyone. All the flight crews find it's quite pleasant to work with Mike. You never said no to us and always tried hard to negotiate with the ATC to make us exposure longer in icing condition, even you were blamed by ATC people. Every mechanics from COMAC and CFTE love Klaus. GPU, ladder,

whatever we required, Klaus made it available. What Sam and Andrew did may seem tiny, but it's important. We know it's not easy and without this kind of work, the project cannot succeed. Dr. Habashi, it's you who brought everyone together. Your passion and enthusiasm made the project possible. Also, you never got angry on phone calls and emails in late night or early morning from Michael, Wade and David. We think you are the master of the Project.

We believe that the success of this icing project is only a start. We are reviewing the proposal you offered. We can anticipate that more cooperation in a wide domain between COMAC-CFTE-NTI will follow. Thanks again.

Sincerely,

Name: Zhao Yuerang



Date: 2014.4.28

COMAC Assistant to General Manager

Name: Zhao Peng



Date: 2014.4.28

Vice President of CFTE